## Oxford City Council Budget Medium Term Financial Strategy 2017-18 to 2020-2021 and 2017-18 Budget for Consultation (Equality Assessment)

The following assessment gives more details from an equality and diversity perspective on the Council's various on-going budget proposals. It provides an initial commentary, incorporating input from Heads of Service and specialist officers, to indicate the potential risks and actual mitigating actions already in place or planned to support the investment proposals before the wider public consultation period from December 2016 to January 2017.

The draft budget has been structured so that it is in balance for the next four years, and although post Brexit national economic pressures on local government are ever present, it recommends revisions, efficiencies and small reductions in service but aims to protect frontline services as far as possible, particularly for the most vulnerable. Despite an assumption of zero central government revenue support grant funding by 01/04/2019 it also includes efficiencies, increased income and service charges and outlines proposals to facilitate capital investment for large scale regeneration projects which will bring economic growth, jobs, more decent homes and wider interventions to ensure social inclusive communities and opportunities: underpinning the Council's vision of "Building a World Class City for Everyone".

Amendments raised by the City Executive Board discussions and public consultation will be reflected in the final working document.

| Budget Proposal  | Increase Council Tax by an expected 1.99% for 2017/18 followed by subsequent annual increases of 1.99%, and maintain the existing Council Tax Support Scheme   |
|--|--|
| Is this proposal new or<br>subject to an annual<br>review? | <ul> <li>This is an annual consideration. The Autumn 2012 national budget statement lowered the local authority tax referendum threshold to 2%. It is expected that as in previous years a one year freeze grant will be available to local authorities that freeze their council tax at the previous years' level, equivalent to the product of a 1% increase. Given the loss of revenue to the council in the current and following years the recommendation is for the council to increase council tax up to the maximum level at which a referendum is not required. The current assumptions are for a 1.99% council tax rise 2017/18 followed by increases of 1.99% thereafter on the basis that levels higher could be capped by the Government</li> <li>An increase in the Band D Council Tax of 1.99% or £5.66 per annum representing a Band D Council Tax of £290.19 per annum</li> </ul> |
| What are the likely risks?                                 | Council Tax rises are likely to have the hardest impact on the most economically disadvantaged groups such as part time and low paid workers (although these are mitigated by the council tax  |

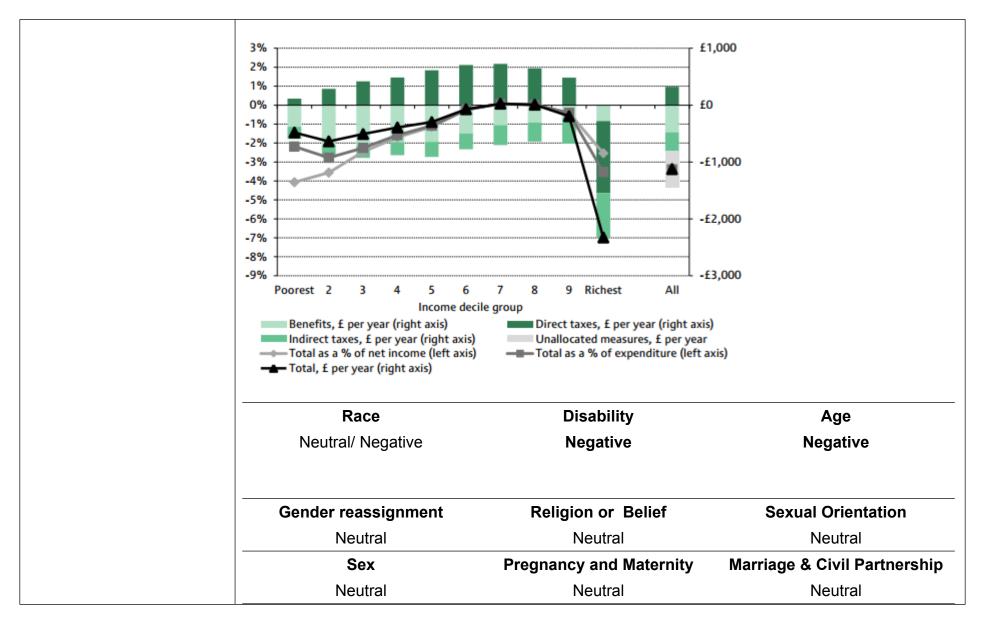
|   | support scheme, which is being r  | naintained in full).   |   |
|---|---|--|---|
|   | <ul> <li>Increased arrears due to</li> </ul>  | benefit changes arising from the r   | oll out of universal credit   |
| What public consultation<br>has been planned/ taken<br>place?                               |   | for comment on the level of count<br>the public consultation in January 2  |   |
| What mitigating actions will<br>the Council implement to<br>offset any negative<br>impacts? | II The City Executive Board agreed in October 2016 the existing Council Tax Reduction Scheme of<br>the same basis as that introduced on 1st April 2013. This, in essence, continues the previous let<br>entitlement provided by Council Tax Benefit, and has not passed on the reduction in government<br>funding for council tax relief to those on the lowest incomes in the city. It is estimated the scheme<br>cost the Council £970k in 2017/18, with the full cost of the scheme of £1.6 million being borne by<br>Council when the Revenue Support Grant is reduced to zero with effect from 01/04/2019. |  |   |
| Overall assessment of the equality risks  | Council has put in place<br>and the work of the Welfa   | e dimensions of equalities risks a<br>proportionate mitigating actions su<br>are Reform Team to protect the m<br>communities across Oxford.  | ich as the CT Support Scheme  |
|   | Benefit, with 75% of thos<br>increase will have no effe<br>hardest hit are likely to be   | seload is 12,422 receiving Council<br>e receiving CT benefit on full bene<br>ect. Of the remaining 25% in receip<br>e in part time or low paid work and<br>means that the remaining 48,000 | efit and therefore the 1.99%<br>ot of some benefits those<br>I will be variably impacted on a |
|   | Race  | Disability   | Age   |
|   | Neutral   | Neutral  | Neutral   |
|   |   |  |   |

|  | Gender reassignment  | Religion or Belief  | Sexu   | al Orientation   |            |
|--|--|---|--|--|------------|
|  | Neutral  | Neutral   |  | Neutral  |            |
|  | Sex  | Pregnancy and Maternity   | Marriage   | & Civil Partners   | ship       |
|  | Neutral  | Neutral   |  | Neutral  |            |
| Budget Proposal  | Rent setting: Decrease in count then by CPI +1%  | cil house rents by 1% per ann   | um for the ne  | ext three years  | and        |
| Is this proposal new or<br>subject to an annual<br>review? | <ul><li>housing associations will r</li><li>Forced Sale of High Value</li></ul>  | year for 4 years from their 8 Jul<br>o be reduced by 1% a year fo<br>need to find efficiencies to fund th | y 2015 position<br>or four years.<br>The rent reduct | on.<br>Local authoritie<br>ions                              | _          |
| What are the likely risks?                                 | The Government have given no i<br>absence of any guidance the ass<br>rents to target rent over a four ye<br>increased by the Governments p<br>summary for the next four years i<br><b>Table 9 : Effect of Rent</b> | umption is that the Council will a<br>ar period between 2020/21 and 2<br>revious guideline of CPI + 1%. T | dopt a rent st<br>2023/24. Thei<br>he impact on      | rategy that will n<br>eafter rents will<br>rents for 2017/18 | nove<br>be |
|  |  | Change  | Average  | Average  |            |
|  |  |   | weekly<br>change                                     | weekly Rent  |            |
|  |  | %   | £  | £  |            |
|  | 2017/18  | **(0.89)  | (0.95)   | 105.65   |            |
|  |  | · · · · · · · · · · · · · · · · · · ·   | (0.92)   |  |            |
|  | 2018/19  | **(0.87)  | (0.92)   | 104.73   |            |
|  | 2018/19  | **(0.87)  | (0.92)   | 104.73   |            |

| <ul> <li>Forced Sale of High Value Council Housing (HVCH) levy         Local authority landlords will be forced to sell their highest value dwellings once they became void.         The receipts generated, after allowing for some deductible expenditure and an estimate for             associated debt would be handed back to the Government to compensate Housing Associations for             the discounts associated with extending RTB to their tenants who hold assured tenancies.         </li> <li>The recent published Housing and Planning Bill suggests that HVCH payments to Government will         now "not" be based on actual sales but on a formula driven methodology in addition recent ministerial         announcements have confirmed that the levy will not be implemented in 2017-18 as originally         planned. This means that payments will be required irrespective of whether the Council has         generated an actual capital receipt. So all the financial risk of funding this initiative now sits with the         Council. The fundamentals as to how the formula will work that would allow some calculations of the         likely effect on the finances of the HRA are as yet still unknown.         </li> <li>An amount of £23.1 million has been estimated as the amount of levy payment over the next         four years. This is based on the estimated number of high value dwellings that may become         void over this period although in the absence of the Governments formula it is difficult to know         for certain how accurate this is. Setting aside an amount in this manner should mitigate the         need to dispose of dwellings to fund the levy in the short to medium term.     </li> </ul> |
|---|
| The main risk is therefore that:  |
| <ul> <li>Liability arising from forced the sale of High Value Council Housing (HVCH) is more than<br/>estimated</li> </ul>  |
| <b>Right to Buy and other disposals</b><br>Disposals of around 40 dwellings per year until 2021/22 are assumed due to the Government's re-invigorating Right to Buy initiative. Additionally the plan allows for 5 properties to be transferred to the Housing Company which the Council is able to do without Secretary of States approval under Section 32 of the Housing Act 1985 (as amended) and set out in the DCLG's General Housing Consents  |

|   | The main risk is therefore that:  |
|---|---|
|   | <ul> <li>Non-achievement of assumed Right-to-Buy sales now required to fund the increased<br/>capital spend commitments</li> </ul>  |
|   | Welfare Reform  |
|   | From 7 November 2016 the reduction in the Benefit Cap from £26,000 to £20,000 was introduced. This is estimated to affect 300-350 households in Oxford with over £1m annually being cut from the housing benefit of those affected. The Council's Welfare Reform Team have been engaging with people likely to be affected by this measure prior to it being implemented, and will be making use of the Council's Discretionary Housing Payment grant to provide financial support whilst they are helped to find long term solutions. The Council's DHP grant is likely to increase in 2017/18 as the national budget will increase from £150m to £185m, so there will be scope for the Welfare Reform Team to provide temporary financial support to those who need it.   |
|   | Universal Credit  |
|   | On the 16th November the Department for Work & Pensions provided local authorities with the timetable for the extension of Full Service Universal Credit into job centres. The end date has been given as September 2018 with Oxford being October 2017. There will be further announcements in early December on funding arrangements for Universal Credit delivery and Housing Benefit support. Within the Council budget, provision has been made for changes arising from Universal Credit which will impact on staffing. Whilst the staffing reductions should only be made after the roll out, to allow for dealing with any adverse workloads should the December announcements confirm a different position with regard to subsidy this will be changed accordingly in the February Budget report to Council. |
| What public consultation has been planned/ taken place? | Agree to consult on an increase in council rents and service charges through special focus groups of council tenants/ leaseholders  |
| What mitigating actions will                            | 1. Given the uncertainties around the Governments HVCH initiative it is prudent to create a   |

| the Council implement to<br>offset any negative<br>impacts? | <ul> <li>contingency for the Council to meet the potential cost. This contingency, produced from reductions in the HRA Capital Programme is in the order of £23.1 million. All the financial risk of this initiative will be borne by the Council's HRA</li> <li>2. The reduction in the Benefit Cap from £26,000 to £20,000, a freezing of most benefits (including Local Housing Allowance rates) and a number of technical amendments to Housing Benefit, Tax Credits and Universal Credit to be introduced over the next two years has seen the Council's Welfare Reform Team is supporting customers affected by these measures. There is a residual risk that Welfare Reform/ Universal Credit impacts the authority more adversely than assumed</li> <li>3. The rate of housing benefit in the social sector will be capped at the relevant local housing allowance. Whilst officers are currently looking at the impact it is likely that it will negatively impact those under 35 in our and RSL properties, around 1,180 of our tenants</li> <li>4. Debt Management Strategy: The first £20m self- financing loan is due for repayment on 31 March 2021. Last year it was agreed that this payment would be deferred which would generate an initial saving of £20m offset by the additional annual interest cost of approximately £0.658m. The overall strategy is to repay debt when possible allowing for commitments to be financed whilst maintaining a minimum HRA working balance of £3.5 million</li> </ul> |
|---|---|
| Overall assessment of the equality risks                    | Overall, and particularly because of the combination of high levels of deprivation in parts of Oxford, and also very high housing costs, Oxford City Council remains especially exposed to adverse financial pressures resulting from rent reduction, HVCH and the range of welfare reforms. The totality of changes to the tax and benefits system, shown in the table below (this is for 2015/16 from the Institute for Fiscal Studies). People in the bottom two deciles are likely to receive a full rebate on their Council Tax bills. Therefore it is people in the next 2 or 3 deciles who are likely to run into additional arrears, as they are far less likely to be getting help with their Council Tax but are still taking a hit from benefit changes. The Centre for Regional Economic and Social Research (based at Sheffield Hallam University) have shown that the government's welfare reforms from 2010 to 2015 reduced benefit payments in Oxford by £29.7 million cumulatively. They have also predicted that measures announced since 2015 will further reduce benefit payments by £19m by 20/21.   |



| Budget Proposal   | Increase in council housing se  | rvice charges  |   |
|---|---|--|---|
| Is this proposal new or<br>subject to an annual<br>review?                                  | in line with the convergence for<br>associated service charge limiter<br>is estimated that this will deliver<br>will have been removed from all | ing, cleaning, CCTV, communal an<br>ormula in previous years. The Co<br>(credits) over a 4 year period limi<br>£50k of additional income by 201<br>associated accounts. A review of<br>budget can be increased by aroun<br>budget. | buncil agreed to remove any<br>ted to a maximum of £1/wk. It<br>7/18 at which time the limiter<br>f the service charge budgeted |
|   | There is a regular review of lease<br>these will be linked to increases i   | eholder charges (caretaking, cleani<br>n the RPI.  | ng, CCTV, communal areas) and   |
| What are the likely risks?  | The Council will need to determine the greatest areas of disadvantage and whether any specific protected groups are placed more at risk         |  |   |
| What public consultation has been planned/ taken place?                                     | Agree to consult on an increase in council rents and service charges through special focus groups of council tenants/ leaseholders              |  |   |
| What mitigating actions will<br>the Council implement to<br>offset any negative<br>impacts? |   | y/ anomalies that tenants living side<br>ervice charges are being charged d<br>charge increases covered.   |   |
| Overall assessment of the equality risks  | Strong governance and review w flagged  | ill mitigate against any adverse imp   | pacts, although none have been  |
|   | Race  | Disability   | Age   |
|   |   |  |   |

|  | Gender reassignmer        | -  | Sexual Orientation                  |
|--|---------------------------|--|-------------------------------------|
|  | Neutral                   | Neutral  | Neutral                             |
|  | Sex                       | Pregnancy and Maternity  | Marriage & Civil Partnership        |
|  | Neutral                   | Neutral  | Neutral                             |
| Budget Proposal  |                           | arges across Council services  |                                     |
| Is this proposal new or<br>subject to an annual<br>review? | increase over the medium  | al Strategy for the next four years allow<br>erm resulting in increased income of a<br>ses in the areas shown below (details | round £2.3 million by 2020-21.      |
|  | i. An increase ir         | n garden waste bins of £2 per bin per y  | ear                                 |
|  | ii. Pre-applicatio        | n advice for planning services -3% - 8%  | 6                                   |
|  | iii. Leisure activit      | ies  |                                     |
|  | •                         | Swimming – 5p – 1.1%   |                                     |
|  | •                         | Adult gym – 15p – 1.9%   |                                     |
|  | •                         | Skating - 15p 1.88%  |                                     |
|  | •                         | Tennis – reduction £1 14%  |                                     |
|  |                           | ncreases range from £5 to £20 for treater and the service  | tments to more be more              |
|  | v. Cemeteries in          | creases range from 1.0% to 2.0% - £1   | 0 to £20                            |
|  | vi. Off street Car        | Parking –Most car parks no increase  |                                     |
|  | vii. Garages - £1         | per week (7% increase across the abo   | ard).                               |
|  | viii. Park and Ride       | e - Rising from £2 to £3 per day   |                                     |
|  |                           |  |                                     |
| What are the likely risks?                                 | The Council has recognise | d that affordability of services is a signi  | ficant problem for those in receipt |

|   | of benefits. It has built in protections accordingly: with c. 2400 residents (accounting for 23.5% of all service users) receiving free garden waste services. Given the current economic climate for the public sector the ability to sustain this free service will be reviewed but any proposal to change would seek to minimise the impact on vulnerable communities. It remains an aim to maintain a universal and free service wherever possible and to minimise the impact of any charging to minimal or zero levels for those in receipt of benefits. Previous charges for garden waste collection services have been set below market rates. Note also that over 1000 residents receive assisted collections and that cases are reviewed annually. |
|---|---|
| What public consultation<br>has been planned/ taken<br>place?                               | Budget consultation annually (December 2016/ January 2017).   |
| What mitigating actions will<br>the Council implement to<br>offset any negative<br>impacts? | <ul> <li>The Council gives concessions to customers that are in receipt of Housing Benefit in the following areas:</li> <li>Bonus Concessionary Leisure Card – qualifying benefits such as : Job seeker's allowance, Unemployed / interim payment, Youth training courses / new deal, Income support, Housing benefit, Council Tax benefit, Pension credit, Asylum Seeker, Invalid Care Allowance, Employment and Support Allowance, Attendance Allowance, Personal Independence Payment (PIP) - Disability Living Allowance, NHS: AG2, AG3, HC2 or HC3 Certificate holders, and Foster Carers</li> </ul>   |
|   | Free Swimming for children under 17 at various sessions during the week   |
|   | <ul> <li>Free one off winter garden clearance for council tenants in receipt of Council<br/>tax reduction or housing benefit and physically unable to carry out work</li> </ul>   |
|   | <ul> <li>A range of pest control visits for mice, rats, wasps, ants, moths, fleas,<br/>squirrels and other pests where the customer is in receipt of Housing Benefit</li> </ul>   |
|   | Garden waste collection where customer is in receipt of benefit   |
|   | Each Council service area proposing fee increases will undertake a separate analysis of service   |

|                           | users (where identifiable) to asse  | ess any issues of potential advers                                  | e impact.                       |
|---------------------------|---|---|---------------------------------|
| Overall assessment of the | proposed follow a period where r  | no increases where applied. When pplied to be both responsive to an | <b>3</b> 1                      |
|                           | With the withdrawal of Housing Benefit in favour of Universal Credit, it will not be possible to identify all such benefits and whilst the numbers on Universal Credit are limited at present they will grow over the next 12-18 months. It is therefore recommended that concessions for the fees and charges identified above are granted where claimants are either in receipt of Housing Benefit, Council Tax Reduction Scheme, Universal Credit, or in the case of leisure concessions for the allowances identified above until such time as those benefits are phased out. |   |                                 |
| equality risks            | monitoring will take place with th<br>Race  | ese groups once identified. Disability                              | Age                             |
|                           | Neutral   | Neutral   | Neutral                         |
|                           | Gender reassignment   | Religion or Belief  | Sexual Orientation              |
|                           | Neutral   | Neutral   | Neutral                         |
|                           | Sex   | Pregnancy and Maternity   | Marriage & Civil Partnership    |
|                           | Neutral   | Neutral   | Neutral                         |
| Budget Proposal           | New Homes Growth Bonus Pa   |   |                                 |
| Is this proposal new or   | A system introduced by central government in 2011/12 to pay grant based on the net growth in  |   |                                 |
| subject to an annual      | have been This are still as   | sed to be given for a four year pe                                  | ulad (fallassina) and stress of |

|   | Race<br>Neutral<br>Gender reassignment<br>Neutral<br>Sex   | Neutral         Religion or Belief         Neutral         Pregnancy and Maternity | Age<br>Neutral<br>Sexual Orientation<br>Neutral<br>Marriage & Civil Partnership |
|---|--|--|---|
|   | Neutral  | Neutral  | Neutral   |
|   |  | •  | -   |
|   |  | •  | -   |
|   | Basa   | Disability   |   |
| Overall assessment of the equality risks  | <ul> <li>be to reduce the council's Capita</li> <li>As with Revenue Support</li> </ul>   |  |   |
| What mitigating actions will<br>the Council implement to<br>offset any negative<br>impacts? | previous year's assumption.  |  | beyond. This is no change on the  |
| What public consultation has been planned/ taken place?                                     | The Council will monitor potentia  | I growth estimates until 2020/21   |   |
| What are the likely risks?  | The net growth in housing and affordable homes will have a positive impact on regeneration projects<br>and impact strongly on groups in receipt of benefits and in work but on lower incomes; supporting<br>strategic housing and other local economic growth priorities through Local Enterprise Partnerships |  |   |
|   | in the remaining three years of the  | e MTFP   | of around 55%) but small growth   |

| Budget Proposal   | Significant pressures on the Council's ability to deliver a balanced MTFP:   |
|---|--|
| Is this proposal new or<br>subject to an annual<br>review?                                  | <b>Investment interest:</b> The Bank of England cut base rate from 0.5% to 0.25% in August 2016. Predictions are that rates will be reduced again to 0.1% in the first quarter of 2017 and remain at this level until they slowly begin to rise from September 2018. For the first half year of 2016-17 our average investment rate was 1.07% bolstered by £10million of investments in property funds. Forecasts of interest rates in the MTFP range from 0.2% to 0.5% for the next four years with income reducing by approximately £200k per annum to that previously forecast. |
| What are the likely risks?  | <ul> <li>Variations of actual income and expenditure against budget especially in volatile areas<br/>such as income</li> </ul>   |
|   | <ul> <li>The Financial Settlement is not as favourable as is assumed in the above figures</li> </ul>   |
|   | Business Rates income is lower than forecast   |
|   | <ul> <li>Welfare Reform impacts the authority more adversely than assumed</li> <li>Variation in the income from New Homes Bonus as a result of new dwellings constructed and occupied during a given 12 months period is lower than anticipated</li> </ul>   |
|   | Interest rates lower than projected  |
|   | <ul> <li>Slippage or non-delivery of savings and income generation assumptions, or additional<br/>pressures arise that have an on-going financial impact on the Council</li> </ul>   |
|   | <ul> <li>Service pressures particularly in the area of homelessness, impose unfunded additional costs</li> </ul>   |
| What public consultation<br>has been planned/ taken<br>place?                               | Budget consultation annually (December 2016/ January 2017)   |
| What mitigating actions will<br>the Council implement to<br>offset any negative<br>impacts? | <ul> <li>Set against a background of economic/ financial uncertainty Members have exercised constraint in terms of adding ongoing new items of expenditure into the budget from 2017-18.</li> <li>The budget assumes transfers to and from the working balance which as at 1/4/2016 were £3.620 million; the minimum level recommended by the Councils Chief Financial Officer that the Council should hold. Over the four year period of the MTFP there is an additional</li> </ul>   |

|                           | <ul> <li>charges and service reducting high risk as opposed to 40% given that the Council has here.</li> <li>Last year Oxford City Council forecast is an additional decision. This position is represented to the Head of Financial Service Assets</li> <li>In March 2016 the City Council company and the company set out plans to undertake the Barton, the development of properties from the HRA and gave approval to make loarn Barton Park in 2016-17 for set of the land at Oxwed. The Councils 50% share of the land at Oxwed. The Councils 50% share of the land at Oxwed.</li> </ul> | ars policy contingencies held aga<br>on proposals has been reduced<br>6 of medium and high risks. This<br>had good track record of deliverin<br>cil opted to enter the Business R<br>onal £350k of business rates inco-<br>viewed annually and since the de<br>ous years it is recommended that<br>ces, in consultation with the Boar<br>ncil approved the establishment<br>was incorporated in June 2016.<br>he purchase and management o<br>new affordable and market hous<br>d estate re-generation in The Le<br>as to the Housing Company for th | to 30% of those identified as<br>seems financially prudent<br>ig such savings<br>ates distribution Pool. The<br>ome as a result of this<br>ecision needs to be made<br>t this decision is delegated to<br>rd Member for Finance and<br>of a Local Authority housing<br>The Company Business Plan<br>f affordable rented homes at<br>ing, the purchase of 5 void<br>ys and Barton. The Council<br>he acquisition of houses at<br>to undertake the development<br>ns totalling £4.1 million as the |
|---------------------------|---|--|--|
| Overall assessment of the | Race  | Disability   | Age  |
| equality risks            | Neutral   | Neutral  | Neutral  |
|                           | Gender reassignment   | Religion or Belief   | Sexual Orientation   |
|                           |   |  |  |

|  | Sex  | Pregnancy and Maternity   | Marriage & Civil Partnership |  |
|--|--|---|------------------------------|--|
|  | Neutral  | Neutral   | Neutral                      |  |
| Budget Proposal  | Value for Money & Efficiency   |   |                              |  |
| Is this proposal new or<br>subject to an annual<br>review? | The Council continues to make progress in improving value for money and generating efficiency savings. Many of the previous years' efficiencies including review of administration and management restructuring are bedding in but more efficiencies are required if the Medium Term Financial Plan is to remain in balance over the next four years as reduced government grant and increased inflation takes effect. Over the next four years the Council will generate a further £3.5million of efficiencies, with on-going efficiencies of £1.2 million being achieved from 2020/21 onwards. |   |                              |  |
| What are the likely risks?                                 | The risks are assumed to be neutral as the council continues to make progress in improving value for money and generating efficiency savings   |   |                              |  |
| What public consultation has been planned/ taken place?    |  | <u> </u>  |                              |  |
| What mitigating actions will the Council implement to      | The programme of cumulative efficiency savings include:  |   |                              |  |
| offset any negative  | Multi skilling in cal  |   |                              |  |
| impacts?   |  | Business Partners - £115k per ann                                       |                              |  |
|  | •  | rs Square Office - £141k per annun                                      |                              |  |
|  | Reduction in Planning ICT scanning contract £70k per annum   |   |                              |  |
|  |  | Financial Services - £168k per ann                                      |                              |  |
|  | Renegotiation of le  | eisure centre contract - £10.1 millior                                  | 1 SINCE 2009                 |  |
|  |  | included in the HRA business plan s intended that this will achieved by |                              |  |
|  |  | maround resulting in reduced rent lo                                    |                              |  |

|  | <ul> <li>turnaround = £32k increased rent.</li> <li>Moving some responsive repairs to a planned programme e.g. fencing. This is estimated to deliver £49k savings.</li> <li>The benefits derived from the failure demand project in Customer Services and Direct Services. Whilst the quantum of savings is not certain, the remaining £36k should be achievable via these changes</li> </ul>   |                               |                              |
|--|---|-------------------------------|------------------------------|
| Overall assessment of the equality risks | Race<br>Neutral   | <b>Disability</b><br>Neutral  | <b>Age</b><br>Neutral        |
|  | Gender reassignment   | Religion or Belief<br>Neutral | Sexual Orientation           |
|  | Sex   | Pregnancy and Maternity       | Marriage & Civil Partnership |
|  | Neutral   | Neutral                       | Neutral                      |
| Budget Proposal                          | New Investment and Service Enhancement proposals:   |                               |                              |
|  | <ul> <li>Economic Development - £82k - inclusion of posts in budget to undertake work economic regeneration and City Centre management largely arising from the withdrawal of County Council funding</li> <li>Planning Services - £71k – posts for transformation in planning and environmental services</li> <li>Conservation Appraisal - £50k - this is a contribution towards the funding of an appraisal of our central conservation area – this is a study that will support delivery of growth, support better decisions (by having up to date information that will help us with planning applications and at appeal if those circumstances apply) and feed into the local plan.</li> <li>Repairs -£400k per annum – a recent stock condition survey of council buildings</li> </ul> |                               |                              |

| What mitigating actions will                                 | <ul> <li>backlog of around £2.7</li> <li>Apprenticeship Levy<br/>businesses with a payr<br/>it is payable from 1/4/2<br/>apprentices.</li> <li>Digital Inclusion - £18<br/>enable our customers</li> <li>Individual Electronic<br/>of 2 additional staff bro<br/>process after the Gove</li> <li>Committee administr<br/>income from the Housi</li> <li>Go Ultra Low project<br/>officer to assist in the r</li> <li>Oxford Living Wage -</li> </ul> | tisting budget and a one off £500<br>7 million at the end of the four ye<br>- £175k – the Government have<br>roll bill in excess of £3million. Ba<br>2017 and levy funds can be used<br>5k for 2 years – consultancy to a<br>to more easily engage with count<br>Registration - £97kn - the addi<br>bught in to undertake the work to<br>ernment grant is removed.<br>ration - £23k- represents the bal<br>ing Company and OxWed to run<br>manager £15k per annum for<br>running of the GULO project<br>£35k per annum – this budget of<br>staff working within the Leisure<br>ment | ar period.<br>introduced a levy for all<br>sed on 0.5% of the payroll bill<br>to offset training costs for<br>design digital services that<br>icil services on line<br>tional budget covers the cost<br>gether with supplies to run the<br>ance of staffing costs net<br>the Growth Board.<br>one year- relates to part time<br>ensures that the Oxford Living |
|--|--|---|--|
| the Council implement to                                     |  |   |  |
| offset any negative impacts?                                 |  |   |  |
| offset any negative<br>impacts?<br>Overall assessment of the | Race   | Disability  | Age  |
| offset any negative impacts?                                 | <b>Race</b><br>Neutral   | <b>Disability</b><br>Neutral  | <b>Age</b><br>Neutral  |
| offset any negative<br>impacts?<br>Overall assessment of the |  | •   | -  |

|  | Sex  | Pregnancy and Maternity   | Marriage & Civil Partnership   |
|--|--|---|--|
|  | Neutral  | Neutral   | Neutral  |
|  |  |   |  |
|  |  |   |  |
| Budget Proposal  | General Fund Capital Programme   |   |  |
| Is this proposal new or<br>subject to an annual<br>review? |  |   | wing (54%) and Government<br>been included in the General<br>ad £147.1 million over the next<br>hillion on flood relief schemes,<br>ants £4.0 million, parks, open<br>improvements £1.2 million,<br>eum improvements, £4 million |
|  | Other key elements include:  |   |  |
|  | <b>Purchase of properties for homeless families</b> – The purchase of approximately 39 properties financed by prudential borrowing and Retained right To Buy receipts both within and in close proximity to Oxford will house homeless families, providing additional net income and savings on the temporary accommodation homelessness budget. |   |  |
|  |  | <b>erty</b> – The budget provides for the p<br>ouncil in order to undertake housing<br>ncil |  |

|   | Developing additional car parking capacity at Seacourt Park & Ride<br>Development of a new Recycling transfer station   |                         |                              |
|---|---|-------------------------|------------------------------|
| Overall assessment of the equality risks                                      | Race  | <b>Disability</b>       | <b>Age</b>                   |
|   | Neutral   | Neutral                 | Neutral                      |
|   | Gender reassignment   | Religion or Belief      | Sexual Orientation           |
|   | Neutral   | Neutral                 | Neutral                      |
|   | Sex   | Pregnancy and Maternity | Marriage & Civil Partnership |
|   | Neutral   | Neutral                 | Neutral                      |
| Budget Proposal<br>Is this proposal new or<br>subject to an annual<br>review? | Housing Revenue Account Capital Programme         The draft HRA Capital Programme is intrinsically linked to the HRA Business Plan since the resources to fund the programme are largely generated through housing rents         The revised programme of £74.9 million over the next 4 years includes:         • Tower block refurbishment £7 million         • Great Estates enhancement of car parking and other infrastructure £4.2 million         • Barton Regeneration £3.3 million         • Improvements to doors, windows, controlled entry including the Oxford Standard - £6 million         • Blackbird Leys Regeneration - £5.4 million - to undertake regeneration at the heart of the |                         |                              |

| What are the likely risks? | <ul> <li>Government's initiatives around High Value Council Housing in lieu of selling high value council housing</li> <li>Disposals as detailed before are not secured causing a shortfall in funding of schemes</li> <li>Estimate for payment to Government in respect of HVCH is insufficient</li> <li>Slippage in Capital Programme and impact on delivery of priorities</li> </ul> |                         |                              |
|----------------------------|---|-------------------------|------------------------------|
|                            | <ul> <li>Robustness of estimates</li> </ul>   |                         |                              |
| Overall assessment of the  | Race  | Disability              | Age                          |
| equality risks             | Neutral   | Neutral                 | Neutral                      |
|                            | Gender reassignment   | Religion or Belief      | Sexual Orientation           |
|                            | Neutral   | Neutral                 | Neutral                      |
|                            | Sex   | Pregnancy and Maternity | Marriage & Civil Partnership |
|                            | Neutral   | Neutral                 | Neutral                      |